



Everyday Problem-Based Learning: Quick Projects to Build Problem-Solving Fluency

Brian Pete and Robin Fogarty

About This Book

Educators know that problem-based learning answers that perennial student question: "When will I ever use this in real life?" Faced with a meaty problem to solve, students finally "get" why they need to learn the content and are energised to do so.

But here's the exciting part: problem-based learning doesn't require weeks of study or an end-of-year project. In this book, Brian Pete and Robin Fogarty show how you can use problem-based learning as a daily approach to helping students learn authentic and relevant content and skills. They explain how to engage students in each of the seven steps in the problem-based learning model so that students learn how to develop good questions, launch their inquiry, gather information, organise their information, create evidence, present their findings and assess their learning. Using practical examples, they also describe how to help students master these seven important thinking skills: develop, analyse, reason, understand, solve, apply and evaluate.

To put all this in context, the authors offer seven "PBL in a Nutshell" lessons that can easily be incorporated in a single classroom period. Depth of thinking and ease of implementation – this is problem-based learning at its best.

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Preface

In school, I was never much of a student. I became bored easily and when I was bored, I was disruptive – and that led to me being disciplined. But I loved to learn. At home, I enthusiastically helped my father and brothers fix and build things. My father sold sporting goods and developed athletic products that are still in wide use today. He would regularly have us children at the neighbourhood baseball field to test new products or innovations. I was raised with the mindset that obstacles were simply problems that needed to be solved and that creativity and the willingness to try and fail were how we learned best or, at least, how I learned best.

I have always been attracted to situations that are a bit chaotic, where the ability to improvise and adapt was paramount. So, you can imagine why school was always so difficult for me. School is structured in such a way that every student is supposed to be at the same place at the same time with the same answer, and this did not sit well with me. My teachers can testify to this fact.

Today, as a staff developer and author, I continue to be drawn to inquiry-based learning because it reminds me of how I learned, of how engaged I was pursuing solutions to real problems and finding answers to important questions.

Inquiry-based learning has become increasingly popular in schools today because so many elements of the process relate to the challenges of 21st-century learning. Inquiry-based learning engages students with essential questions; approaches the challenge from the point of view of the stakeholder; and involves learners in complex problem-solving, authentic and creative research, and rigorous collaboration with their peers. These experiences greatly benefit students.

But there are aspects of the inquiry model that have always confounded me. For one thing, it is consistently presented as an end-of-the-term project. For another, even when it features as a significant part of a semester-long course, it doesn't necessarily meet the objective of developing 21st-century learners.

The fact is, when inquiry-based learning becomes a once-a-semester assignment, it's like teaching someone how to cook by only letting him cook the Christmas dinner. Sure, it would be engaging, it would be memorable, it would require the integration of multiple skills – but without having opportunities to regularly apply the process, will this person ever really learn how to cook?

To me, inquiry-based learning is life, and in life, there are no right answers. There are just a series of pretty good answers – and then you get up the next morning and try it again.

I wanted to write a book that challenged me to incorporate all the academic objectives my teachers were trying to teach me, but using inquiry-based learning *that can be applied every day*. I believe such an approach will help students develop and apply the skills they will need for the test of life, not just for the test. I hope this book achieves that goal.

—Brian Pete

Introduction

A book that focuses on the everyday classroom application of inquiry-based learning cannot provide all the answers, but it can provide a pathway for teachers to incorporate the essential elements of inquiry-based learning within the parameters of a single class period or an individual lesson.

First, a question for the reader: what is inquiry-based instruction? We use this term throughout the book to refer to any instruction that has the following elements: an essential or a *driving question*, *open-ended solutions* and *learning challenges* that students encounter as they try to solve complex problems.

Traditional models of instruction assume that students must master content before applying what they've learned to solve a problem. Problem-based learning (PBL) reverses that order and assumes that students will master content while solving a meaningful problem. The problem to be solved should be engaging, and at the same time, it should address the curricular issues required by the curriculum.

The problem provides the purpose for learning the content, and the content becomes the vehicle that carries valued life skills. Both *content* and *process* are on equal ground as students learn such rigorous skills as thinking, organising, collaborating and communicating across various disciplinary areas.

A second question for the reader: why pursue inquiry-based instruction if students might learn less content than when taught in a conventional way? We contend that any content that students address is readily available with any internet search engine. Any and all content can be "Googled"; thus, it may not have the same urgency of mastery as the element of inquiry-based instruction that teaches the most relevant processing skills for the deep understanding needed for complex problem-solving. While the content is often the focus of inspiration, igniting student motivation, and, as stated earlier, an explicit focus on the process skills of inquiry learning must also take centre stage, because this model puts the responsibility for learning squarely on students' shoulders. They must know how to generate, organise, analyse, infer and draw conclusions well, if they are to become experts in the problem-based learning curriculum of 21st-century learning and living.

Interlacing Two Sets of Ideas

This book begins by connecting the work of two highly respected authors: Daniel Coyle (2009), author of *The Talent Code*, and David Perkins (2009), author of *Making Learning Whole*. Let's look at how lacing their ideas together through problem-based learning models can serve the inquiry process.

Coyle and Talent

In *The Talent Code*, Coyle studied elite athletes, artists and performers from all over the globe. As a result, he developed a theory he called *the talent code* to describe what he had learned about their remarkable achievements, from a young Suzuki violinist in Japan to champion women golfers in Korea. Three elements appeared in every case of outstanding performance: deep practice, ignition and master coaching.

Deep practice. Ericsson, Krampe and Tesch-Romer (1993) first described the essential role of deep practice, which Malcolm Gladwell (2008) subsequently popularised as the 10 000 Hour Rule – that is, that it takes 10 000 hours of deliberate practice to become an expert. Drawing from cognitive science, the message is reach, repeat and struggle to maximise "reachfulness". Frequency, intensity and brevity in practising new skills are the game-changers in the role of practice. And here's why this is so important: *these behaviours generate the white matter, or myelin, that wraps around the axons in brain cells to strengthen learning pathways*. Teachers would be wise to replace the longer skill-and-drill kind of exercises with more frequent, more intense and briefer intervals of deep or deliberate practice.

Ignition. A jolt, a spark, an incident ignites the fire. But what lightning bolt jolts the learner, ignites their desire to know, and sets the whole thing in motion? Let's look at Csikszentmihalyi's (1990) groundbreaking concept of *flow*, a state in which we are so involved in an activity that nothing else seems to matter. Time flows by unnoticed. When we're in a state of flow, we think, "This is what we feel good doing, and we seem to be good at it. We want to do more of this. We think this is who we are." Looking at it another way, it's like capturing the magic of that natural desire to achieve a "personal best", which Robyn Jackson (2009) alludes to in an intriguing question: how do teachers inspire students in ways that ensure that "teachers never work harder than their students" and that students are motivated to take the lead in their own learning?

Master coaching. *Talent whisperers* – those wonderful coaches that Coyle describes who foster learning in their students – make extraordinary personal connections with the learners they work with. They're also extraordinary themselves. Because of this, they provide keys that are crucial to the learner's development.

Master coaching is a rich vein to mine all around. There's Feuerstein's (1985) seminal work, *Instrumental Enrichment*, on *cognitive modifiability*, which refers not only to the remediation of various behaviours and skills, but also to structural changes that may affect a person's cognitive development. There's Showers, Joyce and Bennett's (1987) review of 30 years of research on effective coaching, as well as Perkins's (2014) more recent discussion of *lifeworthy learning* and what we need to do to inspire learners to learn. Finally, Salomon and Perkins (1989) and Fogarty and Pete (2004) offer rich perspectives on transfer of learning.

Perkins and Wholeness

Co-founder with Howard Gardner of Project Zero at Harvard University, David Perkins has been working in the area of cognitive learning with a focus on thinking, metacognition, deep understanding, learning for wholeness and, most particularly, learning for transfer.

As Perkins noted in an interview (Hough, 2009), he wasn't especially good at baseball as a child. In fact, he says he didn't show much talent for sports at all. Yet it was America's national pastime that Perkins turned to when he started writing *Making Learning Whole*. Although the results of playing baseball weren't great for him, he says this about the process: "From the beginning, I built up a feel for the whole game. I knew what hitting the ball or missing the ball got you. I knew about scoring runs and keeping score. I knew what I had to do to do well, even though I only pulled it off part of the time" (p. 2). And then, the epiphany: "I saw how it fit together" (p. 2). Why not apply this same logic to teaching, Perkins thought, especially in subject areas like math and history, where students often struggle to make connections?

Two Plagues of Current Instruction

We educators always face the challenge of helping our students approach complex skills and ideas. So what do we usually do? According to Perkins, the two most familiar instructional strategies are "learning by elements" and "learning about".

In the "elements" approach, we break down the topic or skill into elements and teach them separately, putting off the whole game until later – often much later. So, students end up practising meaningless pieces to score well on quizzes without developing a sense of the whole game. In maths, for example, they might be able to do the computations, but they don't know what operations to use and when to use them. Perkins refers to this teaching approach as *elementitis*. We teach adverbs as an element of parts of speech. We define, describe and practise finding adverbs and even writing adverbs as a vital part of our speech patterns. Yet we often neglect to focus explicitly on the intentional and purposeful use of adverbial phrases in the students' subsequent writing assignments. When adverbs are not the element of focus, the application piece seems to sink into the background as an expectation but with no real accountability for using adverbs embedded in the wholeness of writing.

In the "learning about" approach, instead of teaching students *how* to do the thing in question, we teach *about* it. For instance, we teach information about key science concepts rather than teaching students how to look at and think about the world *using* those concepts, which supposedly comes later. But, again, the information tends to be meaningless without a context, and often "later" never happens. Perkins calls this approach *aboutitis*.

A good example of *aboutitis* is in the area of literacy. Teachers talk *about* "comprehension" and how important it is for students to *comprehend* and *understand* what they have read. In essence, they're telling students to read and make sense of the reading – that *that* is what comprehension is all about. Yet what's missing in these scenarios are the actual micro-skills that comprise deep understanding and comprehension. When teachers dig deeper into comprehension, as Keene and Zimmermann (1997) did in *Mosaic of Thought*, they find a variety of necessary skills: those of vocabulary building, fluency and flow in reading, visualising what is described, asking questions of purpose and meaning during the reading, reflecting along the way, knowing immediately when one has lost contact with the text and knowing enough to employ a recovery strategy. That's what comprehension is when analysed and approached cognitively.

According to Perkins, *elementitis* and *aboutitis* are devil's bargains. They make learning superficially easier today, but young learners find them dull and fail to develop the active understandings we really want them to acquire.

An Overview of the Book

There are seven chapters in the book. Each chapter tackles one thinking skill – *develop*, *analyse*, *reason*, *understand*, *solve*, *apply* and *evaluate* – and each skill parallels one of the seven steps in the everyday, problem-based learning model: develop questions, launch the scenario, gather information, organise information, create evidence, present findings and assess learning (see Figure I.1). Not all inquiry-based learning must have seven steps or even these seven steps. But this process, which we've developed over the years, has proven quite helpful in F–12 classrooms. We expect that readers who truly understand that inquiry-based learning is a personal journey may modify the number of steps or the order of those steps or even alter the actual names of the steps identified in this text.

Figure 1.1. Thinking Skills by Chapter

Chapter	Thinking Skill
1: Develop Questions	Develop
2: Launch Scenario	Analyse
3: Gather Information	Reason
4: Organise Information	Understand
5: Create Evidence	Solve
6: Present Findings	Apply
7: Assess Learning	Evaluate

[Chapter 1, Develop Questions](#), is about the integral part that essential or driving questions play in inquiry learning. Also included is a practical way to teach, support and facilitate creativity in the development of these questions in the classroom. [Chapter 2, Launch Scenario](#), discusses the power of learning from a specific point of view, a frequently overlooked component of inquiry-based learning. It is referred to as the stakeholder role. [Chapter 3, Gather Information](#), looks at searching, researching and collecting necessary data to find alternatives and solve a problem. In [Chapter 4, Organise Information](#), we address how to manage, prioritise and synthesise large amounts of data. [Chapter 5, Create Evidence](#), looks at how students can best create evidence of learning to show their findings, and [Chapter 6, Present Findings](#), deals with how to best present that evidence in a compelling and persuasive way. The last chapter, [Chapter 7, Assess Learning](#), discusses how to evaluate the final product and reflect on the processes used.

We begin each chapter by asking readers to keep in mind the two overarching ideas: David Perkins's (2009) "whole game" approach from *Making Learning Whole* – that is, that learning is most natural and enduring when it takes place within a *comprehensive context* – and Daniel Coyle's (2009) focus on *deliberate practice* in *The Talent Code* – that is, using multiple reflective iterations of a skill as the best way to develop mastery. The final piece in each chapter is a complete, problem-based lesson example that includes all seven steps of the problem-based learning model to guide teachers through the process. This is featured to afford teachers a step-by-step lesson to try, with each lesson focused on the details of one particular step.

These are everyday problem-based learning lessons, which we call "PBL in a Nutshell". They are designed to be completed in a single classroom period and to challenge students, or teachers in a professional-development setting, to make decisions, solve problems, think critically, create a product and present that product – all in 21 minutes. In addition, each lesson is paced for time allotments to model how the time limit is possible. Although students and teachers alike may be sceptical about the brief time limits and their abilities to accomplish the goal, they soon become enthused with their successes and energised for the next activity. Each mini-PBL lesson encapsulates key ideas from *The Talent Code* and *Making Learning Whole*.

Finally, in an [afterword](#), we suggest why teachers must heed the sense of urgency and incorporate the dearly needed essential organising, thinking and decision-making elements of inquiry-based learning into their teaching practices.

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An ASCD Study Guide for Everyday Problem-Based Learning: Quick Projects to Build Problem-Solving Fluency

An ASCD Study Guide for *Everyday Problem-Based Learning: Quick Projects to Build Problem-Solving Fluency*

This ASCD Study Guide is designed to enhance your understanding and application of *Everyday Problem-Based Learning: Quick Projects to Build Problem-Solving Fluency*, an ASCD book written by Brian Pete and Robin Fogarty and published in October 2017.

You can use the study guide before or after you have read the book, or as you finish each chapter. The study questions provided are not meant to cover all aspects of the book, but, rather, to address specific ideas that might warrant further reflection.

Many of the questions contained in this study guide are ones you can think about on your own or in a small group, but you might consider facilitating a larger group with others who have read (or are reading) *Everyday Problem-Based Learning: Quick Projects to Build Problem-Solving Fluency*.

Chapter 1. Develop Questions

1. What makes an essential question essential?
2. Why do you think that the ability to generate *essential, open-ended, universal* questions is an urgently needed skill for 21st century citizens?
3. How would you compare *deliberate* practice to *regular* practice.

Chapter 2. Launch Scenario

1. All learning is contextual. We need that big picture. Do you agree or disagree? Justify.
2. How does a stakeholder role determine a point of view, and why does that matter?
3. Compare and contrast tame and wicked problems. Give an example of each in the school setting.

Chapter 3. Gather Information

1. How do teachers coach students where to look when they're not sure what they're looking for?
2. How do we help students discern credible sources?
3. The internet is big. Rank and discuss the nine ways to scaffold web searches for your students.

Chapter 4. Organize Information

1. Graphic organizers help students organize their information. Do you agree or disagree? Explain.
2. How do students know they have accessed the "right stuff" and if not, what do they need?
3. How is deep understanding similar and different from understanding?

Chapter 5. Create Evidence

1. Is perfect the enemy of good?
2. Does the saying, "The proof is in the pudding" apply to developing evidence of learning? How?
3. Due dates are our friends! Do you agree or disagree? Explain.

Chapter 6. Present Findings

1. Skill and drill practice session and scrimmages are both rehearsals of sorts. Explain how.
2. Words associated with the performance of presenting are "presence" and "sense of audience." What do they have to do with problem solving?
3. Discuss and rank the elements of presenting: audience, opening, message, media, and closing.
4. The following is an adage about presenting: "Tell them what you're going to do. Do it. Tell them what you did." Do you agree with this age-old thinking?

Chapter 7. Assess Learning

1. Assessing is part of problem solving. It's about the decisions you make and the consequences of those decision points. Explain in your own words.
2. Assessing the various steps is necessary to determine the mini-skill lessons needed. Share a telling example with your colleagues.
3. Formative assessments for process, product, and teamwork are part and parcel of assessing everyday PBL. Explain how.

About the Authors

[Brian Pete](#) is president and co-founder of Robin Fogarty & Associates, an international educational consulting firm. A graduate of DePaul University of Chicago, he comes from a family of educators: college professors, school superintendents, teachers, and teacher educators. Pete has a rich background in professional development and is entering his fifteenth year as an author/presenter, working exclusively with the adult learner. Pete visits schools throughout the United States, Europe, and Asia. He is the coauthor of *Data! Dialogue! Decisions!*

[Robin Fogarty](#), PhD, is president of Robin Fogarty & Associates. Her doctorate is in curriculum and human resource development from Loyola University of Chicago. A leading proponent of the thoughtful classroom, Fogarty has trained educators throughout the world in curriculum, instruction, and assessment strategies. She has taught at all levels, from kindergarten to college, served as an administrator, and consulted with state departments and ministries of education in the United States, Puerto Rico, Russia, Canada, Australia, New Zealand, Germany, Great Britain, Singapore, South Korea and the Netherlands, as well as recent work in the U.S. Virgin Islands and in the Kingdom of Bahrain, UAE-Dubai, Abu Dhabi, and Saudi Arabia. Fogarty is the author of numerous publications, including *Brain-Compatible Classrooms*, *Ten Things New Teachers Need to Succeed*, *Literacy Matters*, *How to Integrate the Curricula*, and *Informative Assessment*.

Pete and Fogarty are the coauthors of *Twelve Brain Principles That Make the Difference*, *Nine Best Practices That Make the Difference*, *The Adult Learner*, *A Look at Transfer*, *Close the Achievement Gap*, *From Staff Room to Classroom*, *Supporting Differentiated Instruction*, *How to Teach Thinking Skills Within the Common Core*, *School Leader's Guide to Common Core*, and *Unlocking Student Talent*. Their book *The Right to Be Literate* was named the 2017 Teachers Choice Award Winner for Professional Development.